

Finance Issue Task Force (ITF)

Mission, Roles and Responsibilities*

The Finance Issue Task Force is a multidisciplinary team that includes stakeholders and experts in the Core Values surrounding P3 financing. As a team member, it is your responsibility to work through the elements of the identified issues in financing in order to reach a recommendation to be taken forward to the Project Leadership Team (PLT), the Technical Team, or the Project Staff.

Issues to be analyzed for Level 1 (with explanatory notes) include:

1. I-70 Potential Project Delivery Models

- Potential financial delivery models strategies
 - P3 - Availability Payment Structure
 - P3 - Toll Risk Concession Structure
 - Public Agency Finance

Note: Suggest a detailed discussion of each method including potential risks and opportunities for each delivery method.

- Designing a Value For Money (VFM) analysis for the I-70 project
- What risks does CDOT retain under each delivery method?
- Any delivery models that CDOT wants to eliminate at this stage?

2. I-70 Potential Operations & Maintenance (O&M) Strategies

- Potential Operations & Maintenance Strategies
 - Sharing of corridor O&M responsibilities?
 - Qualified management O&M contracts
 - Optimum toll collection strategies for I-70?

3. I-70 Toll Revenue Considerations

- Minimum and maximum toll rates
- What parts of I-70 corridor are eligible to toll?
- Dynamic pricing assumptions
- Growth rates & latent demand

4. Potential Financing Assumptions

- Overall financing structure overview
 - Estimated construction period and financing term

- Project Costs financed through combination of non-recourse senior toll revenue bonds and Transportation Infrastructure Finance and Innovation Act (TIFIA) subordinated debt?
- Other potential financing techniques for the project
- Reserve Accounts
 - Debt Service Reserve Account
 - Construction Fund Account
 - Capitalized Interest Fund
 - Rehabilitation Reserve Account
 - Project Trust Account
 - Interest earned on cash balances
- Senior Debt Assumptions
 - Comprised of a combination of CIBs and CABs?
- TIFIA Assumptions
 - Assume available for I-70 project?
 - Minimum debt service coverage ratio
 - Assume 33% or 49% of overall debt?
 - Base Interest Rate assumption?
 - Assume an investment grade rating to eliminate the 50% total debt constraints

This issue list is dynamic, and the discretion of CDOT/FHWA, other items may be added as the Study proceeds.

In most cases, CDOT and Consultant staff will prepare deliverable materials for the ITF to share, discuss, review/edit, and act move ahead to the PLT/TT. Meetings will be structured for open conversations and information sharing. Consultant staff will distribute materials to the ITF for review prior to the meeting, for discussion at the meeting.

Task force member Nicole Doheny (Ernst and Young) will be responsible for documenting the process and making recommendations to the PLT/TT (with assistance from other ITF members).

**(adapted from the <http://www.coloradodot.info/projects/contextsensitivesolutions/docs/decision-making/collaboration-and-communication/issue-task-force> website)*